

### De La Salle University – Dasmariñas GRADUATE PROGRAM

## PROPOSED STRATEGIC PLAN FOR BIG GROUP (WELDCAT, PHILS)

A Management Research Paper Presented to the Faculty of the Graduate School of Business De La Salle University-Dasmariñas Dasmariñas, Cavite

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Executive Program

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#### ABSTRACT

TITLE:

Proposed Strategic Plan for BiG Group

(Weldcat, Phils.)

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This Strategic Plan was conceptualized to sustain the mission and vision of the company to be global in terms of contracting, and to incorporate human resource as one of its core competencies. Using the company's five-year development plan as guide, this Strategic Plan is a result of the objective assessment focusing on the newly established venture here in the Philippines to develop the major source of manpower on skilled and technical workers who could contribute to the major development of company operation. The objective assessment of the company's major strengths and weaknesses has taken place to evaluate how they would be able to respond to the challenges of upcoming opportunities and threats. Strategies and action plans are identified to serve as a guide for any other planning, decisions, and activities to enable BiG Group attain its objectives. This Strategic Plan outlines the proposed overall strategic direction

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for **WELDCAT** Phils under the **BiG** Group over the next five years, 2007–2011. It is intended to serve as a general reference to guide the decisions and the activities within the global organization towards the achievement of its Vision, Mission, and Objectives.

This study utilized information from interviews with owner, employees and management of the company, as well as discussions with other key officers in China and Canada. Financial data was also provided by the company.

Other information was gathered from government agencies (NEDA, NSO, and DOLE and POEA), business books and publications, magazines and newspapers, the Internet, POEA Annual reports, and other official publications.

Evaluation tools used for this study includes: Porter's Five Forces Framework, Competitive Profile Matrix (CPM), External Factor Evaluation (EFE) Matrix, Internal Factor Evaluation (IFE) Matrix, Threats-Opportunities-Weakness-Strengths (TOWS) Matrix, Strategic Position and Action Evaluation (SPACE) Matrix, Grand Strategy Matrix (GSM), Internal-External Matrix (IEM), and Quantitative Strategic Planning Matrix (QSPM).

The results of the study became a vital guide to the development of the company as it focused primarily on the step by step process to be able to achieve company's goal.

The researcher concludes that using this paper as a guide will surely make the company successful in every step of development it may take. This is a clear path which the company and its staff could utilize in all their undertakings, in



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dealing with tough problems and challenges they may encounter in the process of development.

Finally, the researcher recommends that this paper be used as a guide in the development process to make them a truly global company.



### **TABLE OF CONTENTS**

EXECUTIVE SUMMARY	
I. INTRODUCTION	11
A. Company Background	11
B. Nature of Business/Products/Services	11
C. Number of Staff	12
II. RESEARCH DESIGN AND METHODOLOGY	15
III. VISION/ MISSION	16
A. Review of Vision / Mission	17
B. Recommendations on Communicating the Vision/Mission	19
IV. ENVIRONMENTAL ANALYSIS	
A. Economic Developments	21
B. Socio-Cultural, demographic trends, lifestyles changes	26
C. Technological Developments.	33
D. Political, legal and government aspect	34
E. External Forces	36
V. INDUSTRY AND COMPETITORS ANALYSIS	
A. Industry Analysis	
1. Porter's Five Forces Framework	42
2. External Factor Evaluation Matrix (EFE)	49
B. Key Success Factors for the Business	51

C. Competitor's Analysis	
1. Major Competitors	54
2. Competitive Profile Matrix	55
3. Opportunities and Threats	55
VI. COMPANY ANALYSIS	
A. Financial Performance	56
B. Management	63
C. Operation	65
D. Strength and Weakness	68
E. McKinsey Framework	<b>79</b>
VII. STRATEGIC OBJECTIVES	
A. Long-term Objectives	83
B. Short-term Objectives	84
VIII. STRATEGY FORMULATION	
A. Generation of Strategic Options	
1. TOWS Matrix	86
2. Strategic Position and Action Evaluation (SPACE) Matrix	88
3. Grand Strategy Matrix (GSM)	89
4. Internal-External Matrix(IEM)	95
5. Quantitative Strategic Planning (QSPM) Matrix	97
B. Recommended Business Strategies	
1. Integration Strategy	99
2. Intensive Strategy	99
3. Operational Diversification Strategy	99

IX. ACTION PLANS (Strategy Implementation)	
A. Integration Strategy	
1. Backward Integration	100
B. Intensive Strategy	
1. Market Penetration/Development	100
C. Operational Diversification Strategy	
1. Concentric Diversification	101
2. Horizontal Diversification	103
X. STRATEGY EVALUATION, MONITORING and CONT	ΓROL
A. Evaluation Strategy	104
B. Monitoring of Strategy	104
C. Controlling Strategy	105
D. Performance Evaluation	105
1. Balance Score Card	106
XI. APPENDIX	
A. JOINT Venture Agreement Format	107
XII. REFERENCES	115

### LIST OF TABLES

TABLE NO.		PAGE
1	Review of Vision-Mission	17
2	Peso/Dollar Exchange Rate 2000-2006	24
3	Population as of 2000 Census	27
4	Projected Population for Yr. 2010	27
5	OFW Remittances	30
6	Unemployment Rate	31
7	Family Living Wage	32
8	Overseas Deployment- New Hires 2004-2005	36
98	Comparative Wages of Skilled Worker	40
10	External Factor Evaluation Matrix	49
11	EFE Weighted Score	50
12	Weldcat's Competitive Profile Matrix	51
13	CPM of Weldcat vs.Competitors	54
14	BiG's Financial Result	57
15	BiG's Balance Sheet	58
16	BiG's Financial Ratios (Performance Analysis)	59
17	Survey-Application/Processing Fee	71
18	WELDCAT IFE Result	77
19	WELDCAT IFE Weighted Score	78

### LIST OF TABLES

TABLE NO.		PAGE
20	Business Strength Matrix	79
21	TOWS Matrix	86
22	SPACE Matrix	89
23	GRAND Strategy Matrix	93
24	IEM Internal-External Matrix	95
25	Summary of Matrices and Analysis	96
26	QSPM Matrix	97
27	Total Attractiveness scores of the Strategies	99
28	Balanced Scorecard	106

### LIST OF FIGURES

FIGURE NO.		PAGE
1	GNP/GDP for the period of 2001-2006	22
2	Headline Inflation	23
3	Peso/Dollar Movement 2000-2006	25
4	Interest Rate –Average	26
5	The Phil. OFW	35
6	Favorite Destination of Phil OFW	35
7	Porter's Five Forces Framework	44
8	BiG's Company Structure	62
9	BiG's Int'l. Links	75
10	SPACE Matrix	89