

Communication Strategy, Merger Perception, And Employee Morale in the Most Dominant Bank Mergers in Cavite

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ABSTRACT

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Summary:

The purpose of this study was to investigate the existence or non-existence of relationships among the perceived quality of communication campaign strategy used by merging banks, merger perception and the employee morale of the Cavite branch employees of the most dominant bank mergers in the Philippines.

Employee morale correlates; namely, job satisfaction, organizational commitment, and turnover intention was used to represent the conceptual framework.

This study also sought to determine the levels of job satisfaction, organizational commitment and turnover intention



of the population studied. It also looked at the level at which the quality of the communication campaign strategy and the merger concept was perceived.

Conclusions and Findings:

The results indicated that based on general parameters of an effective communication campaign strategy, the respondents perceived that the communication campaign strategy was slightly low in quality. The results also showed a slightly negative level of turnover intention among the respondents, which means that a relative percentage desire to leave or was thinking about leaving their jobs.

This study also indicated empirical evidence that relationships exist among the quality of the communication campaign strategy, merger perception and the employee morale correlates. That, specifically, variables used in this study are predictors of each other in a positive fashion.

As such this study recommends that a better understanding of the variables of this study will be beneficial to the productivity and success objectives of operations among the



"megamerger banks" in Cavite. Further, while this study assumes that the circumstances that lead to a merger (and acquisition, for that matter) dictate the quality of the communication strategy to use, results of this study show that the general facets of quality of communication strategy used in this study are also significant variables to consider in formulating a communication strategy for a merger setting.





TABLE OF CONTENTS

СНАР	TER I – Introduction	
1-1	Background of the Study	1 :
1-2	Statement of the Problem	9
1-3	Hypotheses of the Study	15
1-4	Objectives of the Study	17
1-5	Significance of the Study	19
1-6	Scope and Limitations of the Study	24
1-7	Definition of Terms	30
СНАРТ	ER II – Review of Related Literature	ę
2-1	Introduction	33
2-1-1	Organizational Communication	37
2-1-2	Effective Communication Strategies	43
2-1-3	Organizational Communication, Merger Perception and Employee Morale	52
2-1-4	Job Satisfaction, Organizational Commitment, Turnover Intention as Correlates of Employee Morale	64
2-1-5	The Mediating Effect of Merger Perception	84
2-2	Theoretical and Conceptual Framework	85



CHAPT	CHAPTER III - Research Methodology and Research Design	
3-1	Respondents of the Study	89
3-2	Data Collection	90
3-3	Instrument and Measurement Scales Used	92
3-3-1	Measurement Scale Used for the Quality of the Communication Strategy	94
3-3-2	Measurement Scale Used for Merger Perception	98
3-3-3	Measurement Scale Used for Job Satisfaction	101
3-3-4	Measurement Scale Used for Organizational Commitment	104
3-3-5	Measurement of Turnover Intentions	105
3-4	Pilot Study of the Survey Instrument	107
3-5	Statistical Analysis	110
CHAPTE Data	ER IV – Presentation, Analysis and Interpretation	on of
4-1	Introduction	115
4-2	Sample Characteristics and Respondents' Profile	117
4-3	Respondents' Perception of the Quality of Communication Campaign Strategy Used by their Respective Employers	122
4-4	Respondents' Perception of the Merger Strategy	125
4-5	Job Satisfaction Level of the Respondents	127



4-6	Organizational Commitment of the Respondents	129
4-7	Level of Turnover Intention of the Respondents	131
4-8	Tests of Hypotheses	134
4-8-1	The Quality of the Communication Strategy and the Job Satisfaction of the Respondents	ne 135
4-8-2	The Quality of the Communication Strategy and the Organizational Commitment of the Respondents	136
4-8-3	The Quality of the Communication Strategy and the Turnover Intention of the Respondents	137
4-8-4	Merger Perception and the Job Satisfaction of the Respondents	138
4-8-5	Merger Perception and the Organizational Commit of the Respondents	ment 139
4-8-6	Merger Perception and the Turnover Intention of the Respondents	139
4-8-7	Merger Perception and the Quality of Communication Campaign Strategy	the 140
	ER V – Summary of Findings, Conclusions endations	and
5-1	Introduction	142
5-2	Implications of the Research Findings	145
5-2-1	The Level at Which the Quality of the Communication Campaign Strategy was Perceived	150
5-2-2	The Level at Which the Merger Strategy was Perceived	151



5-2-3	The Level of Job Satisfaction of the Respondents	153
5-2-4	The Level of Organizational Commitment of the Respondents	155
5-2-5	The Level of Turnover Intention of the Respondents	155
5-2-6	The Quality of the Communication Campaign Strategy and The Job Satisfaction of the Respondents	157
5-2-7	The Quality of the Communication Campaign Strategy and The Organizational Commitment of the Respondents	158
5-2-8	The Quality of the Communication Campaign Strategy and The Turnover Intention of the Respondents	159
5-2-9	Merger Perception and the Job Satisfaction of the Respondents	160
5-2-10	Merger Perception and the Organizational Commitment of the Respondents	161
5-2-11	Merger Perception and the Turnover Intention of The Respondents	162
5-2-12	Merger Perception and the Quality of the Communication Campaign Strategy	163
5-3	Further Study Suggestions	164



LIST OF TABLES AND FIGURES

1.	Figure 1. A Model of the Employee Turnover Decision Process	82
2.	Figure 2. The Theoretical Framework of the Study	88
3.	Table 3.3.1 Measurement Scale Used for the Quality of the Communication Strategy	97
4.	Table 3.3a Values of the Numerical Scales Used	98
5.	Table 3.3.2 Measurement Scale Used to Measure the Merger Perception of the Respondents	100
6.	Table3.3.3 Measurement Scale Used to Measure the Job Satisfaction of the Respondents	103
7.	Table 3.3.4 Organizational Commitment Measurement Scale	105
8.	Table 3.3.5 Turnover Intention Scale	107
9.	Table 3.4 Demographic Characteristic of Pilot Study Respondents	109
10.	Table 3.4a Descriptive Statistics and Reliability Estimates of Scales for Pilot Study for Pilot Study	110
11.	Table 3.5 Interpretation of the Values Using the Upper and the Lower Limits of the Numerical Scale Points	114
12.	Table 4.1 Respondents' Socio-Demographic Profile	121
13.	Table 4.2 Respondents' Perception of the Quality of the Communication Strategy Used by their Respective Bank Employers	124
14.	Table 4.3 Respondents' Perception of the Merger Strategy	127



15. Table 4.4 Respondents' Job Satisfaction Levels	129
16. Table 4.5 Organizational Commitment of the Respondents	131
17. Table 4.6 Turnover Intention of the Respondents	133
18. Table 4.7 Mean Scores of the Variables	134
19. Figure 3. The Revised Framework of the Study	148

